Coupa for Third-Party Risk Management

Risk, Compliance, and IT leaders struggle to manage today’s complex regulatory environment, myriad business partners in critical relationships, and the associated compliance burden. Successfully managing third-party risk in this environment gets more difficult each year as business relationships and regulations grow ever-more complex. The consequences of failure are high, with headlines showing large fines from regulators and negative publicity that destroys brand value.

Struggling to deal with this complexity and the high stakes involved, many companies have responded by adding still more personnel to their back-office and compliance teams. Even as compliance costs escalate, manual processes and siloed systems limit effectiveness and lead to compliance gaps.

Coupa brings a complete, user-centric vision for third-party risk management to let companies make more of their compliance investments, make better business decisions, and avoid damage to the brand and the bottom line.

84% of organizations experienced a third-party incident in the last three years

$50M-1B estimated financial impact of a third-party or subcontractor failure, which is more than double what it was five years ago

64% of organizations want external assistance for one or more areas of TPRM, especially after experiencing pandemic-related challenges

Key Benefits of Coupa Risk Management

- Proactively reduce risk by assessing inherent risk, assessing 3rd and 4th parties across multiple domains, and managing action plans to address residual risk
- Continuously monitor risk and performance
- Get compliant faster with easy configuration, Accelerator templates, and full audit trail
- Operationalize risk culture by channeling spend to the right suppliers and immediately responding to risk

(1) Deloitte Extended Enterprise Risk Management (EERM) Third-Party Risk Management (TPRM) Global Survey 2020
(2) Deloitte Third-Party Risk Management (TPRM) Global Survey 2021
Third-Party Risk in Today's Business Relationships

Every year, companies engage more third parties—suppliers, resellers, agents, and others. These relationships provide many benefits, but they also pose risks from supply chain disruption to fraud, bribery, data breaches, and more. Misdeeds by critical partners of a company’s third parties—the suppliers and other fourth parties trusted with company resources—are just as likely to cause harm. A third or fourth party’s actions or failures can result in regulator exposure, devastating reputational harm, and lost revenue.

What Companies Need to Know

Simply understanding the relevant regulations and the information that must be captured from suppliers to ensure compliance can be challenging. Using manual processes and legacy tools, even the basics can be difficult to manage:

- Who are my third parties and their relevant subcontractors?
- What business am I doing with them, and why?
- Which of my third-party relationships expose us to risk, and which risks?

Managing Increased Compliance Pressures

It can be very difficult to understand the data that must be collected and the actions that must be taken to ensure compliance across multiple regulators and changing requirements around the world. Companies operating in Europe must have assertions that third parties have effective governance in place to avoid GDPR violations. The German Supply Chain Act, signed in 2021, provided only two years for companies to comply with rules on human rights and non-sustainable practices across the supply chain, affecting all companies with more than 1,000 employees operating in Germany. International companies must take defend against corrupt practices under the U.S. Foreign Corrupt Practices Act and the U.K. Bribery Act. Banks and others must comply with their own industry specific regulators, such as those enacted by the US Office of the Comptroller of the Currency (OCC). The list of risk domains is extensive and changes frequently with legislation around the world.

Moving to Scalable Processes to Assess and Manage Risk

Executives and boards must insist that their companies move to processes and tools that can effectively safeguard company resources. Many companies have tried—and failed—to manage third parties and third-party relationships using manual processes and legacy tools. Coupa brings together all internal teams involved in third-party risk management to collaboratively reduce the cost of compliance, minimizing risk, and maximizing the value of their relationships.

Understand Inherent Risk — document all types of relevant relationships (including suppliers, agents, distributors, etc.), what the third party is doing, and what company resources they have access to.

Assess and Manage Residual Risk — based on supplier- and employee-provided information on relevant fourth parties and risk mitigation measures across multiple risk domains.

Continuously Monitor Risk and Performance — by drawing in risk data from providers such as BitSight along with risk insights from across the community of participating customers, Coupa-provided supplier risk data, and ongoing performance management.
During the pandemic, a large international bank used Coupa to quickly deploy a Coronavirus risk assessment to understand the measures their suppliers and third-parties have taken to stay safe and resilient. With this data at hand, the bank’s team has been able to take action and easily respond to external inquiries on pandemic preparedness risk.

**Deploy Faster** — with an easy configuration-based approach and pre-configured Accelerator templates for common risk domains that give you a head start on implementation decisions.

**Get Compliant Faster** — with an easy-to-use experience for internal and external users that helps Coupa customers achieve best-in-class performance on cycle times and other KPIs. Demonstrate consistent execution with full audit trail and compliance reporting.

**Operationalize Risk Culture** — by making sure that employees have visibility into risk when making supply chain plans, sourcing good or services, finalizing contracts, and making spend decisions using the Coupa BSM platform. Give risk teams visibility into off-contract spending, and quickly incorporate any new relationships from sourcing and contracting into inherent and residual risk calculations.

**Proactively Mitigate Risk** — by transitioning spend away from high-risk or non-performing suppliers, freezing transactions as needed, and managing mitigation plans.

<table>
<thead>
<tr>
<th>Supplier Performance</th>
<th>Trusted supplier</th>
<th>Coupa Collective Rating</th>
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<tbody>
<tr>
<td>Disputed Invoices</td>
<td>830,488.00 USD</td>
<td>22%</td>
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<tr>
<td>Overages</td>
<td>993,628.00 USD</td>
<td>38%</td>
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<tr>
<td>Rejected Invoices</td>
<td>622,515.00 USD</td>
<td>11%</td>
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<tr>
<td>Ease of Sourcing</td>
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</tr>
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</table>

Disputed Invoices 22% (12% Community)  
Overages 38% (21% Community)
Key Capabilities

- **Third-Party On-Boarding** – including use of “Right-Time Participation” to ask suppliers for any missing information at the time of invoicing and transactions.

- **Multi-Domain Risk Assessments** – determine inherent and residual risk across multiple domains based on a configurable scoring methodology.

- **“N-Tier” Risk Scoring** – collect and incorporate information on 3rd and 4th parties in scoring.

- **Risk Mitigation Plans** – create and manage plans to bring residual risk to acceptable levels.

- **Continuous Monitoring** – using easy integrations with partner data providers, community-based insights, and the Coupa data service for supplier financial, judicial, and other risks.

- **Robust “Early Warning” System for Risk** – proactively monitor all 3rd and 4th parties for risk, gather information at the time of transaction to avoid disruptions and brand/bottom line degradation.

- **Performance Tracking and Scorecards** – including data collection in context of transactions.

- **Audit Trail and Compliance Reporting** – including ready-made reports for specific domains.

- **In-Flight Transaction Control** – put transactions on hold across P2P and Payments if needed.

- **Diversity and Inclusion Tracking** – track diverse spend and find community-vetted suppliers.

- **Operational Insights** – with KPI tracking and prescriptive insights for improvement.

- **Analytics (with Coupa Analytics)** – get deep insights into risk and program effectiveness.

To Learn More about Coupa Third-Party Risk Management, go to coupa.com/products/supplier-management/third-party-risk